CAMPBELL RIVER
HOSPICE SOCIETY
Financial Statements - March 31, 2026

Review Engagement Report
Statement of Financial Position
Statement of Changes in Net Assets
Statement of Revenues and Expenditures
Statement of Cash Flows
Notes to Financial Statements
Thrift Store - Statement of Revenue and Expenditures (Schedule 1)

Campbell River: 980 Alder Street
Campbell River, BC, V9W 2P9
Tel 250.286.0744 **Fax** 250.286.1067

Comox Valley: 201 – 1532 Cliffe Ave
Courtenay, BC, V9N 2K4
Tel 778.225.1010 **Fax** 778.225.1011

INDEPENDENT PRACTITIONERS' REVIEW ENGAGEMENT REPORT

To the Board of Directors of Campbell River Hospice Society

We have reviewed the accompanying financial statements of Campbell River Hospice Society that comprise the statement of financial position as at March 31, 2026 and the statements of changes in net assets, revenue and expenditures and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioners' Responsibility
Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion
Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the statement of financial position of Campbell River Hospice Society as at March 31, 2026, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Report on Other Legal and Regulatory Requirements
As required by the Societies Act (British Columbia), based on our review, nothing has come to our attention that causes us to believe that the accounting policies applied in preparing and presenting the financial statements in accordance with Canadian accounting standards for not-for-profit organizations have not been applied on a basis consistent with that of the preceding year.

CNB

Chartered Professional Accountants
Campbell River, BC

June 24, 2026

CAMPBELL RIVER HOSPICE SOCIETY

Statement of Financial Position

(Unaudited)

March 31, 2026

	Operating Fund	Capital Fund	2026	2025
ASSETS				
Current Assets				
Cash	$ 172,349	$ -	$ 172,349	$ 648,465
Accounts Receivable	10,803	-	10,803	2,767
Investments	464,379	-	464,379	545,295
Prepaid Expenses	7,745	-	7,745	62,611
Due from Operating Fund	-	271,531	271,531	312,235
	655,276	271,531	926,807	1,571,373
Property and Equipment (Note 3)	-	2,680,616	2,680,616	834,016
	$ 655,276	$ 2,952,147	$ 3,607,423	$ 2,405,389
LIABILITIES				
Current Liabilities				
Accounts Payable	$ 14,982	$ -	$ 14,982	$ 2,578
Due to Government Agencies	28,417	-	28,417	14,412
Wages Payable	40,351	-	40,351	44,497
Deferred Contributions **(Note 4)**	24,000	200,000	224,000	70,627
Due to Capital Fund	271,531	-	271,531	312,235
	379,281	200,000	579,281	444,349
Deferred Contributions for Hospice Facility (Note 5)	-	64,379	64,379	305,083
Deferred Capital Contributions (Note 6)	-	1,716,766	1,716,766	619,763
	379,281	1,981,145	2,360,426	1,369,195
NET ASSETS				
Invested in Capital Assets	-	963,851	963,851	214,254
Restricted Internally	-	7,151	7,151	7,151
Restricted Externally	419	-	419	1,541
Unrestricted	275,576	-	275,576	813,248
	275,995	971,002	1,246,997	1,036,194
	$ 655,276	$ 2,952,147	$ 3,607,423	$ 2,405,389

Approved by the Directors:

Darcy Murray
Director

Don Roset
Director

CAMPBELL RIVER HOSPICE SOCIETY

Statement of Changes in Net Assets

(Unaudited)

Year Ended March 31, 2026

	Operating Fund		Capital Fund		2026	2025
	Unrestricted	Restricted	Restricted Internally	Investment in Capital Assets	Total	Total
Net Assets - Beginning of Year	$ 813,248	$ 1,541	$ 7,151	$ 214,254	$ 1,036,194	$ 1,001,366
Interfund Transfers	1,380,704	-	-	(1,380,704)	-	-
Contributions Restricted for Purchase of Land (Note 6)	-	-	-	233,933	233,933	-
Capital Additions	(1,895,527)	-	-	1,895,527	-	-
Excess (Deficiency) of Revenues over Expenditures	(22,849)	(1,122)	-	841	(23,130)	34,828
Net Assets - End of Year	$ 275,576	$ 419	$ 7,151	$ 963,851	$ 1,246,997	$ 1,036,194

CAMPBELL RIVER HOSPICE SOCIETY

Statement of Revenues and Expenditures

(Unaudited)

Year Ended March 31, 2026

	Operating Fund	Capital Fund	2026	2025
Revenues				
Donations and Memberships	$ 385,023	$ -	$ 385,023	$ 288,811
Deferred Capital Contributions **(Note 6)**	-	49,768	49,768	29,630
Gaming	77,880	-	77,880	76,000
Grants **(Note 7)**	40,843	-	40,843	50,872
Fundraising Events and Sundry	106,793	-	106,793	119,435
Thrift Store Revenues **(Schedule 1)**	238,226	-	238,226	225,079
Interest Income	14,904	-	14,904	59,109
	863,669	49,768	913,437	848,936
Cost of Sales				
Fundraising Expense - Goods and Services Purchased	51,361	-	51,361	51,780
Gross Contribution	812,308	49,768	862,076	797,156
Expenditures				
Advertising and Promotion	428	-	428	3,859
Amortization	-	48,927	48,927	31,505
Insurance	9,038	-	9,038	8,539
Memberships	367	-	367	1,221
Office and Sundry	16,134	-	16,134	22,946
POS Transaction Fees	3,783	-	3,783	3,741
Professional Fees	25,504	-	25,504	13,157
Property Taxes	16,679	-	16,679	16,276
Repairs and Maintenance	12,371	-	12,371	16,832
Salaries and Wages	458,855	-	458,855	425,522
Sub-contracts	95,620	-	95,620	73,765
Telephone	6,062	-	6,062	5,890
Training	13,137	-	13,137	6,537
Thrift Store Expenditures **(Schedule 1)**	170,108	-	170,108	125,771
Utilities	8,193	-	8,193	6,767
	836,279	48,927	885,206	762,328
Excess (Deficiency) of Revenues over Expenditures	$ (23,971)	$ 841	$ (23,130)	$ 34,828

CAMPBELL RIVER HOSPICE SOCIETY

Statement of Cash Flows

(Unaudited)

Year Ended March 31, 2026	2026	2025
Cash Flows from Operating Activities:		
Cash Receipts from Customers and Donors	$ 768,302	$ 777,813
Cash Paid to Suppliers and Employees	(810,511)	(846,282)
	(42,209)	(68,469)
Cash Flows from Financing Activities:		
Cash Contributions for Restricted Property and Equipment	1,380,704	-
Cash Flows from Investing Activities:		
Purchase of Investments	(464,379)	(545,295)
Purchase of Property and Equipment	(1,895,527)	-
Proceeds on Maturity of Investments	545,295	829,223
	(1,814,611)	283,928
Increase (Decrease) in Cash	(476,116)	215,459
Cash - Beginning of Year	648,465	433,006
Cash - End of Year	$ 172,349	$ 648,465

Notes to Financial Statements
(Unaudited)
March 31, 2026

1. Nature of Operations:

Campbell River Hospice Society (the "Society") was incorporated under the Societies Act (British Columbia) on December 5, 1986. The Society is a not-for-profit organization that provides compassionate support and companionship to individuals facing death, their families and their friends and to those grieving a loss due to death.

The Society is a registered charity under the Income Tax Act and accordingly, is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

2. Significant Accounting Policies:

Basis of Presentation
The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO") and their significant accounting policies include the following:

Description of Funds
Operating Fund
The operating fund includes restricted and unrestricted amounts received for operations and programs.

Capital Fund
The capital fund reports the assets, liabilities, revenue and expenses related to the Society's capital assets.

Revenue Recognition
The Society follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Funding received for the acquisition of depreciable tangible capital assets is recorded as deferred capital contributions and amortized over the life of the asset as required in the statement of revenues and expenditures. Restricted funding received for the purchase of Property and Equipment that will not be amortized, such as land, is recognized as a direct increase in net assets as opposed to as revenue.

Revenue from thrift store sales is recognized at the point of sale. Revenue from fundraising events is recognized when the related event is held.

Cash and Cash Equivalents
Cash equivalents are comprised of highly liquid investments with maturities of three months or less from the date of acquisition.

Investments
Investments consist of GICs or term deposits with terms under one year from the date of the financial statements.

In-Kind Contributions
When information is available to value contributed goods or services they are recorded at estimated cost which approximates fair value. Volunteer services are not recorded.

2. Significant Accounting Policies (continued):

Financial Instruments

Measurement of financial instruments

The Society initially measures financial assets and liabilities at fair value and subsequently measures financial assets and financial liabilities at amortized cost. Financial assets measured at amortized cost include cash, investments and accounts receivable. Financial liabilities measured at amortized cost include accounts payable.

Transaction costs

The Society recognizes transaction costs in net income in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net income.

Property and Equipment

Property and equipment are recorded at cost less accumulated amortization. Property and equipment are amortized over their estimated useful lives at the following rates and methods:

Buildings	4%	declining balance
Computer Equipment	30%	declining balance
Fencing	10 years	straight line
Furniture and Equipment	20%	declining balance
Landscaping	4%	declining balance
Leasehold Improvements	20 years	straight line

Measurement Uncertainty

The preparation of financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Such estimates include providing for amortization of capital assets and the fair value of contributed goods and services.

Amortization of Capital Assets

Amortization is calculated to represent the useful life of the asset consumed during the fiscal period. Management estimates the useful life of each asset based on their experience and the planned use of the asset and calculates amortization based on the estimated useful life of the asset.

Fair Value Measurement of Contributed Goods and Services

Contributed goods and services are recorded at the estimated cost which approximates fair value of each contribution in the operating fund's statement of revenues and expenditures. Management relies on both internal and external expertise to determine the fair market value of contributed goods and services.

3. Property and Equipment:

	2026		2025	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Artwork	$ 8,605	$ -	$ 8,605	$ -
Buildings	2,247,318	223,410	672,951	185,090
Computer Equipment	15,396	14,858	15,396	14,628
Fencing	21,343	6,519	21,343	4,384
Furniture and Equipment	93,165	81,575	93,165	78,678
Land	515,160	-	194,000	-
Landscaping	150,769	44,778	150,769	40,362
Leasehold Improvements	-	-	12,002	11,073
	$3,051,756	$ 371,140	$1,168,231	$ 334,215
Unamortized Cost	$2,680,616		$ 834,016	

During the year, the Society acquired a thrift store building and land and completed related renovations, for a total capital investment of $1,895,527. The acquisition was funded by restricted contributions of $1,340,000 with the remaining $555,527 funded from the Society's unrestricted operating resources, as presented in the Statement of Changes in Net Assets.

4. Deferred Contributions:

The Society receives funds for various projects which may only be used for specific purposes. Amounts are recognized as revenue as project spending is incurred. Deferred contributions represent the unexpended portion of the funds at year end.

	March 31, 2025	Funds Received or Receivable	Funds Used	March 31, 2026
CR Community Foundation Thrift Store Upgrade	$ 2,329	$ -	$ 2,329	$ -
Child and Youth Grief Program	68,298	66,144	110,442	24,000
Other Deferred Contributions	-	200,000	-	200,000
	$ 70,627	$ 266,144	$ 112,771	224,000

5. Deferred Contributions for Hospice Facility:

Deferred contributions for hospice facility represent restricted contributions received for the future development of a hospice care facility. The contributions will be recognized in accordance with the Society's capital contribution policy when the related expenditures are incurred: amounts applied to depreciable assets will be transferred to deferred capital contributions and amortized on the same basis as the related assets, and amounts applied to land will be recognized as direct increases in net assets. Contributions of $240,704 were recognized in this year, with a remaining deferred contribution of $64,379 (2025 — $305,083; no contributions received or recognized).

6. Deferred Capital Contributions:

Deferred contributions related to capital assets represents capital assets funded by donations and grants. The funds are recognized as revenue as the assets are amortized. The changes in the deferred contributions balance for the period is as follows:

	2026	2025
Opening Balance	$ 619,763	$ 649,393
Contributions Received Related to Funded Capital Assets	1,380,704	-
Amortization of Funded Assets	(49,768)	(29,630)
Recognition of Contributions Restricted for Land	(233,933)	-
Closing Balance	$ 1,716,766	$ 619,763

7. Grants:

	2026	2025
Province of British Columbia - Island Health		
Annual Funding Grant	$ 22,028	$ 22,029
Other		
City of Campbell River - Permissive Tax Exemption	16,486	16,084
Campbell River Community Foundation and Other	2,329	12,759
	18,815	28,843
	$ 40,843	$ 50,872

8. Financial Risk:

The Society is exposed to various risks through its financial instruments. It is management's opinion that the Society is not exposed to significant concentrations at the financial statement date except as otherwise disclosed.

Credit Risk
Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Society is exposed to credit risk with respect to its accounts receivable. The Society assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible.

Liquidity Risk
Liquidity risk is the risk that the Society will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Society manages its liquidity risk by monitoring its operating requirements and fulfills its operating requirements through donations, grants and thrift store sales.

The Society believes that it is not exposed to significant interest-rate, market or cash flow risks arising from its financial instruments.

9. Disclosures Required Under Societies Act:

To comply with the BC Societies Act, the Society must disclose in the financial statements the remuneration of directors, employees and contractors whose remuneration is equal to or greater than $75,000. During the year ended March 31, 2026, three contractors and employees who earned over $75,000 were paid in aggregate $317,050 (2025 - three persons; $288,558). The Society discloses that no remuneration was paid to directors during the year for acting in their capacity as directors or in any other capacity (2025 — $Nil).

10. Comparative Figures:

Certain comparative figures have been reclassified to conform with the current year's financial statement presentation.

CAMPBELL RIVER HOSPICE SOCIETY

Thrift Store - Statement of Revenue and Expenditures (Schedule 1)

Year Ended March 31, 2026

	2026	2025
Revenue		
Thrift Store Sales	$ 238,226	$ 225,079
Expenditures		
Insurance	5,574	-
Office and Sundry	1,777	1,601
POS Transaction Fees	2,645	2,407
Property Tax	16,678	-
Rent	27,924	33,395
Repairs and Maintenance	574	-
Telephone	2,408	2,031
Utilities	21,181	14,850
Wages	91,347	71,487
	170,108	125,771
Excess of Revenue Over Expenditures	$ 68,118	$ 99,308